



Closing Gaps and Bridging Opportunities in D&O Insurance: Global & Local Perspectives

Presentation by:
Alexandra Wrobel
Zurich Insurance



A shifting risk landscape

Traditional sources of D&O claims

Misrepresentation of financial information	Shareholder activism reinforced by litigation funding
Securities offerings	Greater regulatory scrutiny
M&A deals	Globalization of the economy
Economic downturn and financial market volatility	

Emerging risks, exposures and trends

Climate change uncertainty, inaction or nondisclosure	Multi-jurisdictional regulatory exposures
Environmental protection	Political turmoil
Cyber security, new technologies, GDPR and data breach ramifications	Workforce protection obligations
Social engineering theft and fraud	More extensive, protracted and costly litigation

ESG impact on boards is increasing



Environmental

Pollution and carbon emissions

Waste reduction



Social criteria

D&I position, both at senior levels and the company in general

Employee engagement and development

Employee respect and safety



Governance matters

Data security/integrity

Risk management

Regulatory compliance

Top 3 anticipated risks from respondents based in APAC

Cyber attack
42%

Regulatory risk
42%

Risk of health & safety / environmental prosecutions
39%

The hard market is not 'old news'...



Market conditions will continue in 2022

The journey has not ended,
risk is still increasing



Increased pricing

Pricing levels are around
2000-2002 levels

However, the risk environment
has increased dramatically
since then



Reduced limits

Large limits create
unsustainable volatility
in an insurers results

Limit control, creates a
sustainable position for
an insurer involved in
your program

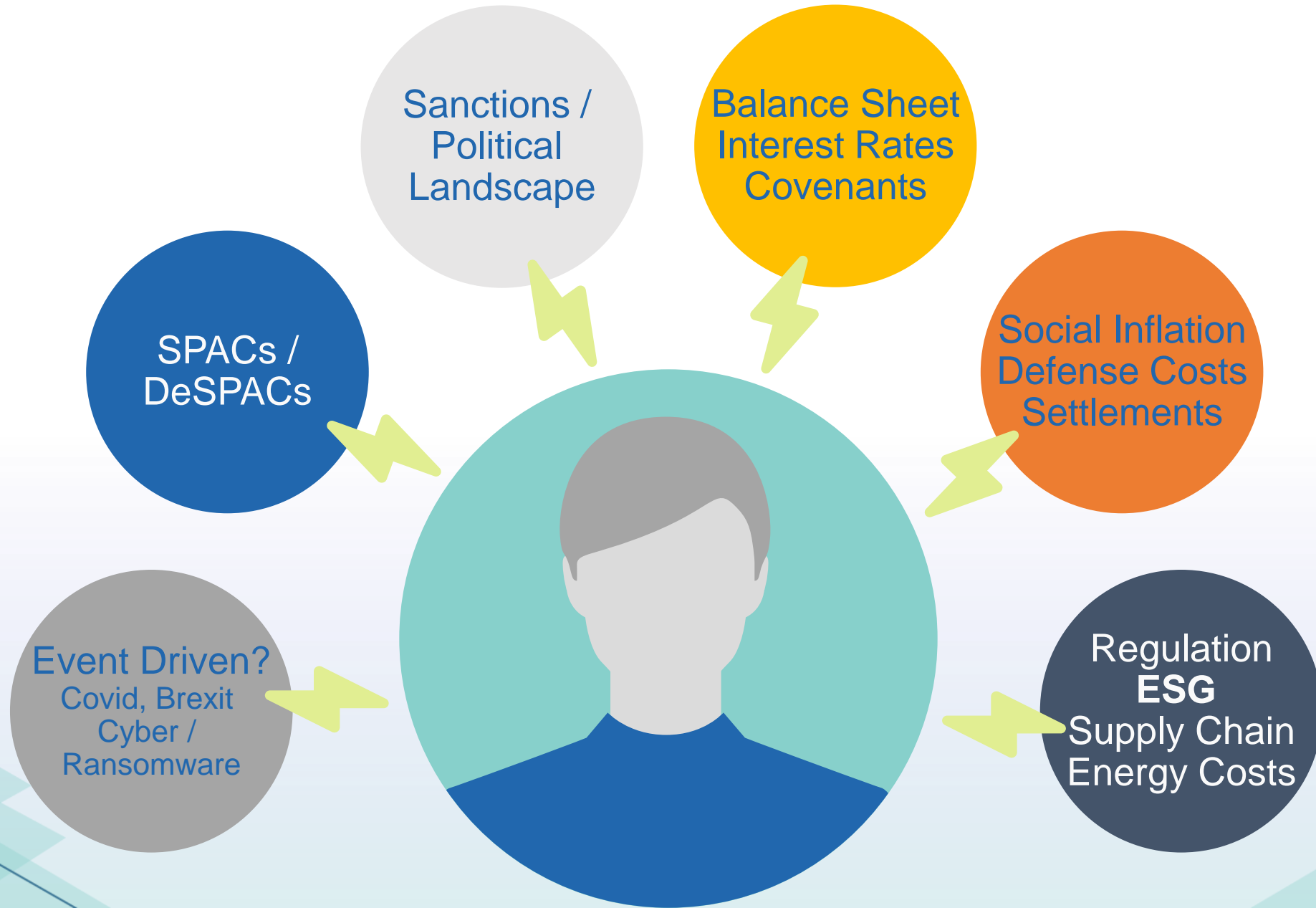


Tighter terms & conditions

Cover needs to respond to
core exposures for directors

Much of the coverage
enhancements erode the
core protection available
for directors

D&O Underwriter Considerations



Thank you.



Specialty Lines is a division of Zurich Commercial Insurance that includes Financial Lines, Political Risk, Surety and Trade Credit, Accident & Health and Marine.

This is a general description of insurance services and does not represent or alter any insurance policy. Such services are provided to qualified customers by affiliated companies of the Zurich Insurance Group Ltd, as in the US, Zurich American Insurance Company, 1400 American Lane, Schaumburg, IL 60196, in Canada, Zurich Insurance Company Ltd, 100 King Street West, Toronto ON M5X 1C9, and outside the US and Canada, Zurich Insurance Plc, Ballsbridge Park, Dublin 4, Ireland (and its EU branches), Zurich Insurance Company Ltd, Mythenquai 2, 8002 Zurich, Zurich Australian Insurance Limited, 5 Blue St., North Sydney, NSW 2060, Zurich Insurance Company Ltd (Singapore Branch), 50 Raffles Place, Singapore Land Tower #29-01 Singapore 048623 and further entities, as required by local jurisdiction. For complete financial information about the Zurich Insurance Group and ratings for Zurich Insurance Company Ltd. and its subsidiaries, access www.zurich.com. Insurance product obligations are the sole responsibility of each issuing insurance company. For example, only the assets of Zurich American Insurance Company (and no other assets of the Zurich Insurance Group) are available to meet its obligations for the performance of its products. Zurich Insurance Group.